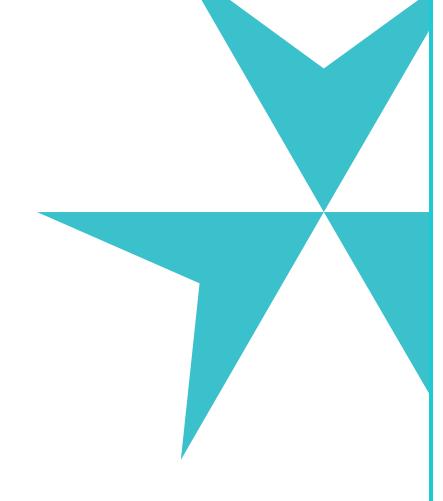
## Government Employees' Retirement System of the Virgin Islands

Actuarial Valuation and Review as of October 1, 2019



This report has been prepared at the request of the Board of Trustees to assist in administering the System. This valuation report may not otherwise be copied or reproduced in any form without the consent of the Board of Trustees and may only be provided to other parties in its entirety, unless expressly authorized by Segal. The measurements shown in this actuarial valuation may not be applicable for other purposes.

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Segal



November 19, 2020

Board of Trustees Government Employees' Retirement System of the Virgin Islands GERS Complex St. Thomas, Virgin Islands 00802

**Dear Board Members:** 

We are pleased to submit this Actuarial Valuation and Review as of October 1, 2019. It summarizes the actuarial data used in the valuation, analyzes the preceding year's experience, and establishes the funding requirements for fiscal year ending September 30, 2020.

This report was prepared in accordance with generally accepted actuarial principles and practices at the request of the Board to assist in administering the Retirement System. The census information and financial information on which our calculations were based was prepared by GERS'staff under the direction of Mr. Austin L. Nibbs, CPA, CGMA. That assistance is gratefully acknowledged.

The actuarial calculations were directed under the supervision of Leon F. (Rocky) Joyner and Aldwin Frias. We are members of the American Academy of Actuaries and we meet the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion herein. To the best of our knowledge, the information supplied in this actuarial valuation is complete and accurate. Further, in our opinion, the assumptions as approved by the Board are reasonably related to the experience of and the expectations for the Retirement System.

We look forward to reviewing this report at your next meeting and to answering any questions.

Sincerely, Segal

Leon F. (Rocký) Joyner, ASA, FCA, MAAA, EA

Senior Vice President and Actuary

Aldwin Frias, FSA, FCA, MAAA, EA Senior Vice President and Actuary

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### **Purpose and basis**

This report was prepared by Segal to present a valuation of the System as of October 1, 2019. The valuation was performed to determine whether the assets and contributions are sufficient to provide the prescribed benefits and to provide information for required disclosures under Governmental Accounting Standards Board (GASB) Statements No. 67 and 68. The measurements shown in this actuarial valuation may not be applicable for other purposes. In particular, the measures herein are not necessarily appropriate for assessing the sufficiency of Plan assets to cover the estimated cost of settling the Plan's benefit obligations. Future actuarial measurements may differ significantly from the current measurements presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions; increases or decreases expected as part of the natural operation of the methodology used for these measurements; and changes in plan provisions or applicable law.

The contribution requirements presented in this report are based on:

- The benefit provisions of the Retirement System, as administered by the Board as of October 1, 2019;
- The characteristics of covered active members, inactive vested members, and retired members and beneficiaries as of September 30, 2019, provided by the GERS;
- The assets of the Plan as of September 30, 2019, provided by the Fund Auditor;
- Economic assumptions regarding future salary increases and investment earnings;
- Other actuarial assumptions regarding employee terminations, retirement, death, etc. and
- The funding policy adopted by the System.

Certain disclosure information required by GASB Statements No. 67 and 68 as of October 1, 2019 for the System is provided in a separate report.

## **Valuation highlights**

- 1. Based on the results of this valuation, the System is projected to run out of assets by July 2024. However, depending on the liquidity of the System's assets, the System's inability to pay full benefits could be sooner. For illustration purposes, if we assume 0% return on assets for all future years, the System is still projected to be insolvent during the same fiscal year but about 5 months earlier (i.e. February 2024). Upon insolvency, the projected contributions (net of expenses) are expected to cover only about 45% to 50% of the projected benefits. Without additional financial resources (contributions or other commitments) and/or adjustments to the benefit levels, the System's continued viability is in jeopardy.
- 2. It is our understanding that the legislation that covers the System provides that contributions are to be made on an actuarial reserve basis. An actuarial valuation is performed to calculate the "Actuarially Determined Employer Contributions" (ADEC) and is based on the assumptions and methods adopted by the Board for this purpose.
- 3. Segal strongly recommends an ADEC that targets 100% funding of the actuarial accrued liability. Generally, this implies payments that are ultimately at least enough to cover normal cost, interest on the unfunded actuarial accrued liability and the principal balance. The funding policy adopted by the Board meets this standard. However, the actual amounts contributed by the government employers to the System have not been based on the ADEC amounts. The amounts contributed have been significantly less than the ADEC (see Section 2: History of Employer Contributions) for at least the past 20 years.
  - a. While the employer contribution rate was increased from 20.5% to 23.5% of pay, effective January 1, 2020, the ADEC has increased from 35% of pay in 2007 to 91.6% of pay as of October 1, 2019.
  - b. Therefore, benefits are not being funded adequately on an actuarial basis. Section 718(I) of the Virgin Islands Code prohibits the Board from paying benefits that are not adequately funded.
- 4. The historical and continuing shortfall in the contributions to the System has resulted in increasing negative cash flow, declining assets, increasing unfunded actuarial liabilities and as noted above, projected insolvency, if nothing else is done.
- 5. Due to the short-term horizon of the plan as a result of the projected insolvency, the need to liquidate assets over the coming years and the expectations for investment returns over the next few years, the investment return assumption used for the funding valuation was lowered from 7.0% to 4.0% as approved by the Board for this valuation. As a result of this change, the ADEC increased by 18.7% of payroll from 72.9% to 91.6% of payroll.

- 6. Since 2006, the System's funding percentage has declined from 56% to 13% based on the investment return assumption used for the funding valuation (currently, 4.0%). The funded percentage as of October 1, 2019 based on GASB 67/68 accounting standards is 11.3%, which uses a discount rate of 2.67%. As indicated above, this decline is primarily due to contributions being significantly less than the amount necessary for proper plan funding.
- 7. In our Board Retreat presentation on October 20, 2020, we provided additional projections demonstrating potential "no-solution" scenarios showing the "real-life" implications when the System runs out of reserve assets and potential "sharing the pain" scenarios showing possible solutions to maintain the System's solvency.
- 8. In the event of insolvency, the Board will need to prepare well in advance how to apply reduction in the benefits to the level of contributions that are coming in, including any advance notice to all affected members and stakeholders.
- 9. It is important to note that this actuarial valuation is based on plan assets and demographic information provided as of September 30, 2019. Due to the COVID-19 pandemic, market conditions may have changed significantly since the valuation date. The Plan's actuarial status does not reflect short-term fluctuations of the market, but rather is based on the market values on the last day of the Plan Year. While it is impossible to determine how the market will perform over the next several months, and how that will affect the results of next year's valuation, Segal is available to prepare projections of potential outcomes upon request. Unfavorable asset experience will increase the actuarial cost of the System, while favorable experience will decrease the actuarial cost of the System.
- 10. Since the actuarial valuation results are dependent on a given set of assumptions, there is a risk that emerging results may differ significantly as actual experience proves to be different from the assumptions. For the past several years, we have provided sensitivity and scenario projections every year on the impact of investment returns, lower employment levels, changes in contribution requirements and plan design including potential benefit reductions. These risk assessments and projections are important for the Board because:
  - a. the System's assets are quickly diminishing as benefit and expense outflow is far greater than contribution and investment income,
  - b. they provide the Board with possible recommendations to the Governor and the Legislature on potential changes in the plan of benefits and additional contributions required for the System to remain solvent in the short-term and long-term, and
  - c. the outlook for financial markets, future employment level and the economic activity in the US Virgin Islands is uncertain due to the current COVID-19 crisis.

## **Summary of key valuation results**

_		2019	2018
Contributions for	Actuarially determined employer contributions (ADEC) <sup>1</sup>	\$365,803,372	\$277,523,563
plan year beginning	ADEC <sup>1</sup> as a percent of payroll	91.59%	68.56%
October 1:	Expected employer contributions	90,860,529	82,979,021
	Shortfall	274,942,843	194,544,533
Actuarial accrued	Retired members and beneficiaries	\$2,953,200,280	\$2,307,472,963
liability for plan year	Inactive vested members	383,454,721	204,418,060
beginning October 1:	Active members	1,744,402,145	1,182,100,271
	Inactive members due a refund of employee contributions	11,241,555	9,047,179
	Total	5,092,298,701	3,703,038,473
	Normal cost including administrative expenses	91,896,341	53,750,366
Funded status for	Market value of assets (MVA)	\$678,120,265	\$768,820,663
plan year beginning	Unfunded/(overfunded) actuarial accrued liability	4,414,178,436	2,934,217,810
October 1:	Funded percentage	13.32%	20.76%
	Projected insolvency in plan year beginning October 1	2023	2023
Key assumptions	Net investment return (funding valuation basis)	4.00%	7.00%
	Inflation rate	2.50%	2.50%
GASB information	Discount rate prior to projected insolvency	4.00%	7.00%
	20-year bond rate	2.66%	4.18%
	Blended rate	2.67%	4.25%
	Total pension liability	\$5,992,768,058	\$4,941,600,552
	Plan fiduciary net position	678,120,265	768,820,663
	Net pension liability	5,314,647,793	4,172,779,889
	Plan fiduciary net position as a percentage of total pension liability	11.32%	15.56%
Demographic data for	Number of retired members and beneficiaries	8,761	8,702
plan year beginning	Number of active members	8,736	9,368
October 1:	Total covered payroll	\$399,386,941	\$404,775,714
	Average payroll	45,717	43,208

<sup>&</sup>lt;sup>1</sup>The ADEC is the actuarially determined contributions as developed in Section 2, net of projected member contributions

## Important information about actuarial valuations

An actuarial valuation is a budgeting tool with respect to the financing of future projected obligations of a pension plan. It is an estimated forecast – the actual long-term cost of the plan will be determined by the actual benefits and expenses paid and the actual investment experience of the plan.

In order to prepare a valuation, Segal relies on a number of input items. These include:

Plan of benefits	Plan provisions define the rules that will be used to determine benefit payments, and those rules, or the interpretation of them, may change over time. Even where they appear precise, outside factors may change how they operate. It is important to keep Segal informed with respect to plan provisions and administrative procedures, and to review the plan summary included in our report to confirm that Segal has correctly interpreted the plan of benefits.
Participant data	An actuarial valuation for a plan is based on data provided to the actuary by the System. Segal does not audit such data for completeness or accuracy, other than reviewing it for obvious inconsistencies compared to prior data and other information that appears unreasonable. It is important for Segal to receive the best possible data and to be informed about any known incomplete or inaccurate data.
Assets	The valuation is based on the market value of assets as of the valuation date, as provided by the Fund Auditor.
Actuarial assumptions	In preparing an actuarial valuation, Segal projects the benefits to be paid to existing plan participants for the rest of their lives and the lives of their beneficiaries. This projection requires actuarial assumptions as to the probability of death, disability, withdrawal, and retirement of each participant for each year. In addition, the benefits projected to be paid for each of those events in each future year reflect actuarial assumptions as to salary increases and cost-of-living adjustments. The projected benefits are then discounted to a present value, based on the assumed rate of return that is expected to be achieved on the plan's assets. There is a reasonable range for each assumption used in the projection and the results may vary materially based on which assumptions are selected. It is important for any user of an actuarial valuation to understand this concept. Actuarial assumptions are periodically reviewed to ensure that future valuations reflect emerging plan experience. While future changes in actuarial assumptions may have a significant impact on the reported results that does not mean that the previous assumptions were unreasonable.

The user of Segal's actuarial valuation (or other actuarial calculations) should keep the following in mind:

The actuarial valuation is prepared at the request of the Board of Trustees of the Government Employees' Retirement System of the Virgin Islands (GERS). Segal is not responsible for the use or misuse of its report, particularly by any other party.

An actuarial valuation is a measurement of the plan's assets and liabilities at a specific date. Accordingly, except where otherwise noted, Segal did not perform an analysis of the potential range of future financial measures. The actual long-term cost of the plan will be determined by the actual benefits and expenses paid and the actual investment experience of the plan.

Actuarial results in this report are not rounded, but that does not imply precision.

If GERS is aware of any event or trend that was not considered in this valuation that may materially change the results of the valuation, Segal should be advised, so that we can evaluate it.

Segal does not provide investment, legal, accounting, or tax advice. Segal's valuation is based on our understanding of applicable guidance in these areas and of the plan's provisions, but they may be subject to alternative interpretations. The Board of Trustees should look to their other advisors for expertise in these areas.

As Segal has no discretionary authority with respect to the management of assets of the Plan, it is not a fiduciary in its capacity as actuaries and consultants with respect to the Plan.

#### Member data

The Actuarial Valuation and Review considers the number and demographic characteristics of covered members, including active, inactive vested and retired members and beneficiaries.

This section presents a summary of significant statistical data on these member groups.

The decline in the ratio of actives to retirees over the last 20 years indicates a smaller contribution base supporting the payment of benefits and expenses.

There are inactive members with rights to deferred vested pensions and refund of employee contributions that are not shown in the chart below. For purposes of our valuation, the potential liabilities for such inactive members were estimated and reflected.

More detailed information for this valuation year and the preceding valuation can be found in Section 3, Exhibits A and B.

#### Member Population: 2001 – 2019

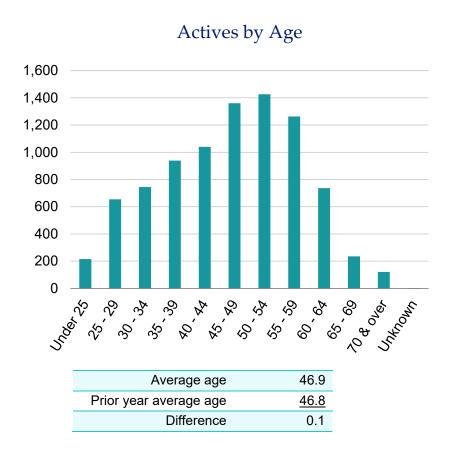
Year Ended September 30	Active Members	Retired Members and Beneficiaries	Ratio of Actives to Retirees
2001	9,303	5,581	1.7
2003	10,037	6,093	1.6
2006	10,739	7,282	1.5
2011	10,376	7,592	1.4
2013	9,393	8,024	1.2
2014	9,227	8,465	1.1
2015	9,303	8,465	1.1
2016	9,499	8,520	1.1
2017	9,448	8,592	1.1
2018	9,368	8,702	1.1
2019	8,736	8,761	1.0

#### **Active members**

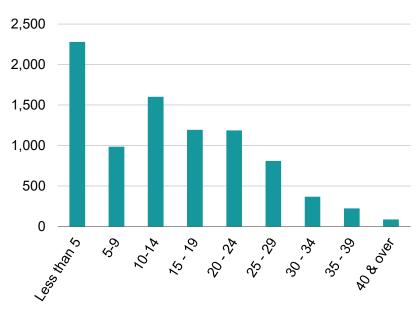
Plan costs are affected by the age, years of credited service and payroll of active members. In this year's valuation, there were 8,736 active members (including 4,576 Tier 2 employees) with an average age of 46.9, average years of credited service of 14.5 years and average payroll of \$45,717. The 9,368 active members (including 4,660 Tier 2 employees) in the prior valuation had an average age of 46.8, average years of credited service of 14.5 years and average payroll of \$43,208.

Tier 2 employees are those employees hired on or after October 1, 2005.

#### Distribution of Active Members as of September 30, 2019



#### Actives by Years of Credited Service



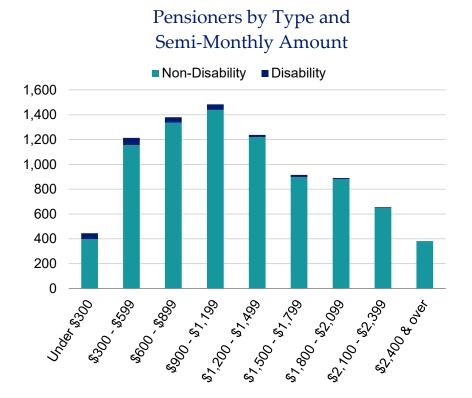
Average years of credited service	14.5
Prior year average years of credited service	<u>14.5</u>
Difference	0.0

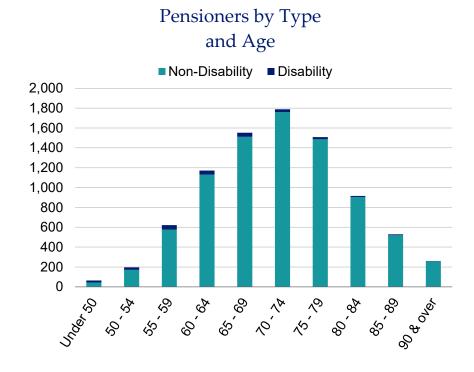
#### Retired members and beneficiaries

As of September 30, 2019, 8,605 retired members and 156 beneficiaries were receiving total semi-monthly benefits of \$10,708,741. For comparison, in the previous valuation, there were 8,547 retired members and 155 beneficiaries receiving semi-monthly benefits of \$10,526,119.

As of September 30, 2019, the average semi-monthly benefit for retired members is \$1,236, compared to \$1,223 in the previous valuation. The average age for retired members is 71.5 in the current valuation, compared with 71.1 in the prior valuation.

#### Distribution of Pensioners as of September 30, 2019





## Historical plan population

The chart below demonstrates the progression of the active population and the aging among the retired population since 1999.

Member Data Statistics: 1999 – 2019

<u>-</u>	Active Members		i	Retired Members and Beneficiaries		eneficiaries
Year Ended September 30	Count	Average Age	Average Service	Count	Average Age	Average Semi-Monthly Amount
1999	10,763	44.2	13.5	6,212	68.3	\$595
2001	9,303	44.4	13.3	5,581	66.2	826
2003	10,037	45.2	14.5	6,093	67.3	863
2006	10,739	45.1	14.0	7,282	68.6	928
2011	10,376	45.7	13.9	7,592	69.4	1,104
2013	9,393	46.3	14.6	8,024	69.5	1,157
2014	9,227	46.2	14.4	8,465	69.7	1,168
2015	9,303	46.5	14.7	8,465	70.1	1,182
2016	9,499	46.3	14.5	8,520	70.5	1,192
2017	9,448	46.6	14.6	8,592	71.1	1,197
2018	9,368	46.8	14.5	8,702	71.2	1,210
2019	8,736	46.9	14.5	8,761	71.6	1,222

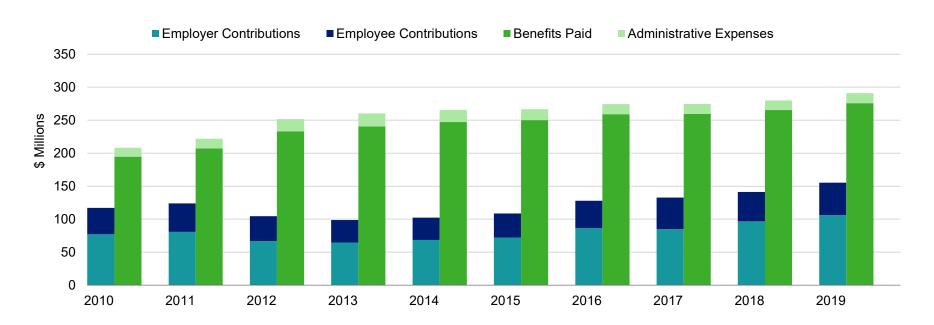
## **Financial information**

Retirement plan funding anticipates that, over the long term, both contributions and investment earnings (less investment fees) will be needed to cover benefit payments and administrative expenses. Retirement plan assets change as a result of the net impact of these income and expense components.

For each of the ten plan years, benefit payments and expenses have been significantly higher than contribution income

Additional financial information, including a summary of transactions for the valuation year, is presented in Section 3, Exhibits C and D.

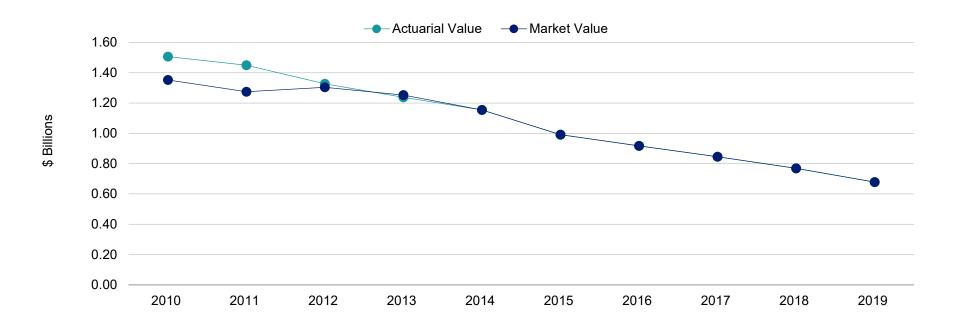
# Comparison of Contributions Made with Benefits and Expenses Paid for Years Ended September 30, 2010 – 2019



The actuarial value is a representation of the System's financial status. The actuarial asset value is significant because the Plan's liabilities are compared to these assets to determine what portion, if any, remains unfunded. Amortization of the unfunded actuarial accrued liability is an important element in determining the contribution requirement.

Effective October 1, 2015, the actuarial value is the same as the market value of assets. Once the short-term cash flow issues have been addressed, it is recommended that the Board review different asset valuation methods and consider using a method that provides more level and stable long-term costs.

#### Actuarial Value of Assets Versus Market Value of Assets as of September 30, 2010 – 2019



## **Actuarial experience**

To calculate any actuarially determined contribution, assumptions are made about future events that affect the amount and timing of benefits to be paid and assets to be accumulated. Each year actual experience is measured against the assumptions. If overall experience is more favorable than anticipated (an actuarial gain), any contribution requirement will decrease from the previous year. On the other hand, any contribution requirement will increase if overall actuarial experience is less favorable than expected (an actuarial loss).

Taking account of experience gains or losses in one year without making a change in assumptions reflects the belief that the single year's experience was a short-term development and that, over the long term, experience will return to the original assumptions. For contribution requirements to remain stable, assumptions should approximate experience.

If assumptions are changed, the contribution requirement is adjusted to take into account a change in experience anticipated for all future years.

As shown below, the total experience gain is \$163,258. The net experience variation from individual sources other than investments was 0.3% of the actuarial accrued liability and was not significant. A discussion of the major components of the actuarial experience is on the following pages.

#### Actuarial Experience for Year Ended September 30, 2019

1	Net loss from investments <sup>1</sup>	-\$9,075,583
2	Net loss from administrative expenses	-1,199,491
3	Net gain from other experience	10,438,332
4	Net experience gain: 1 + 2 + 3	\$163,258

<sup>&</sup>lt;sup>1</sup> Details on next page

## **Investment experience**

A major component of projected asset growth is the assumed rate of return. The assumed return should represent the expected rate of return, based on the Plan's investment policy and horizon period. The rate of return on the market value of assets was 5.71% for the year ended September 30, 2019.

The assumed rate of return for the year ended September 30, 2019 of 7.00% is based on the assumption used with the prior valuation. Since the actual return for the year was less than that assumed return, the System experienced an actuarial loss during the year ended September 30, 2019 with regard to its investments.

#### **Investment Experience**

		Year Ended September 30	
		2019	2018
1	Net investment income	\$40,161,690	\$54,077,199
2	Average value of assets	703,389,619	780,106,979
3	Rate of return: 1 ÷ 2	5.71%	6.93%
4	Assumed rate of return	7.00%	7.00%
5	Expected investment income: 2 x 4	49,237,273	54,607,488
6	Actuarial loss: 1 - 5	<u>-\$9,075,583</u>	<u>-\$530,289</u>

Because actuarial planning is long term, it is useful to see how the assumed investment rate of return has followed actual experience over time. The chart below shows the rate of return on a market value basis for the last 20 years, including averages over select time periods.

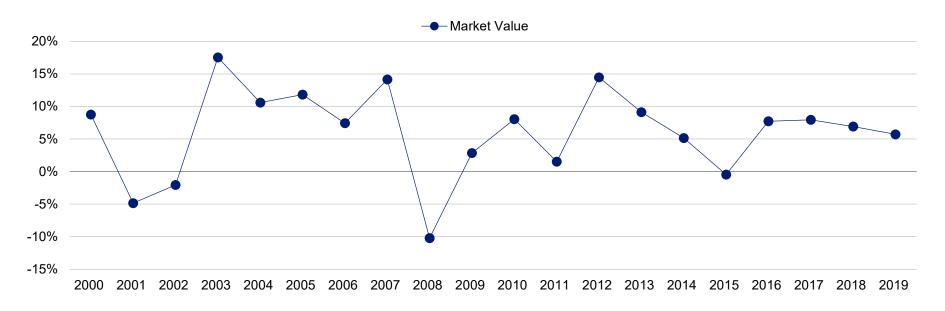
Market Investment Return: 2000 - 2019

	Market Investmen			Market Investmen	
Year Ended September 30	Amount	Percent	Year Ended September 30	Amount	Percent
2000	\$108,323,654	8.75%	2010	104,159,043	8.05%
2001	-63,417,148	-4.86	2011	19,891,578	1.53
2002	-24,338,277	-2.05	2012	174,056,576	14.48
2003	194,663,983	17.55	2013	111,523,919	9.12
2004	132,269,237	10.61	2014	60,326,921	5.14
2005	155,416,276	11.82	2015	-4,932,397	-0.46
2006	104,567,156	7.45	2016	70,993,934	7.73
2007	203,822,428	14.15	2017	67,401,361	7.95
2008	-160,719,061	-10.23	2018	54,077,199	6.93
2009	38,166,899	2.85	2019	40,161,690	5.71
		2000 – 2019	average annual return		5.85%
2000 – 2007 average annual return			7.92%		
2009 – 2019 average annual return				6.19%	

Note: Each year's yield is weighted by the average asset value in that year

The chart below illustrates the market rates of return over the past 20 years:

#### Market Value Rates of Return for Years Ended September 30, 2000 - 2019



## Non-investment experience

#### **Administrative expenses**

• Administrative expenses for the year ended September 30, 2019 totaled \$15,162,645, as compared to the assumption of \$14,000,000.

#### Other experience

There are other differences between the expected and the actual experience that appear when the new valuation is compared with the projections from the previous valuation. These include:

- mortality (more or fewer deaths than assumed)
- the extent of turnover among members,
- retirement experience (earlier or later than projected),
- · the number of disability retirements (more or fewer than projected), and
- salary increases (greater or smaller than projected).

Another difference may be a significant change in the participant data or changes resulting from estimating the potential liability for current inactive vested members that may be eligible for future benefits.

The net gain from this other experience for the year ended September 30, 2019 amounted to \$10,438,332, which is 0.3% of the actuarial accrued liability prior to reflecting the assumption changes.

## **Actuarial assumptions**

The following assumption change was reflected in this report:

- Due to the short-term horizon of GERS, the need to liquidate assets over the coming years and the expectations for investment returns over the next 5
  years based on GERS's dynamic asset allocation policy, the investment return assumption for the funding valuation was lowered from 7% to
  4%, effective with this valuation, as approved by the Board.
- This change increased the actuarial accrued liability by 37.1% and the normal cost by 102.7%. In addition, the ADEC increased from 72.9% to 91.6% of payroll as a result of this change.
- Details on actuarial assumptions and methods are in Section 4, Exhibit I.

## **Plan provisions**

- There were no changes in plan provisions since the prior valuation.
- A summary of plan provisions is in Section 4, Exhibit II.

#### **Contribution Rates**

The employer contribution rate was increased from 20.5% to 23.5% of payroll, effective January 1, 2020

### Development of Unfunded Actuarial Accrued Liability for Year Ended September 30, 2019

1	Unfunded actuarial accrued liability at beginning of year	\$2,934,217,810
2	Normal cost at beginning of year	53,750,366
3	Total contributions	-155,219,039
4	Interest	204,238,659
5	Expected unfunded actuarial accrued liability	\$3,036,987,797
6	Changes due to:	
	- (Gain)/loss -16	63,258
	- Assumptions <u>1,377,38</u>	53,897
	- Total change	\$1,377,190,639
7	Unfunded actuarial accrued liability at end of year	<u>\$4,414,178,436</u>

## **Actuarially determined contribution**

The actuarially determined contribution is equal to the normal cost payment and a payment on the unfunded actuarial accrued liability. As of October 1, 2019, the actuarially determined contribution is \$412,859,675, or 103.4% of projected payroll. Net of the projected member contributions of \$46,070,089, the actuarially determined employer contributions (ADEC) is \$365,803,372 or 91.6% pf projected payroll.

The Board has previously set the funding policy to calculate the ADEC based on a fixed open amortization period of 20 years.

The ADEC as of October 1, 2019 is based on the data previously described, the actuarial assumptions and Plan provisions described in *Section 4*, including all changes affecting future costs adopted at the time of the actuarial valuation, actuarial gains and losses, and changes in the actuarial assumptions.

#### Actuarially Determined Contribution for Year Beginning October 1

		201	2019		18
		Amount	% of Projected Payroll	Amount	% of Projected Payroll
1.	Normal cost	\$78,189,755	19.58%	\$40,251,600	9.94%
2.	Administrative expenses (beginning of year)	13,706,586	3.43%	13,498,766	3.33%
3.	Employer normal cost: (1) + (2)	91,896,341	23.01%	53,750,366	13.28%
4.	Actuarial accrued liability	5,092,298,701		3,703,038,473	
5.	Actuarial value of assets	678,120,265		768,820,663	
6.	Unfunded actuarial accrued liability: (4) - (5)	4,414,178,436		2,934,217,810	
7.	Payment on unfunded actuarial accrued liability	312,310,553	78.20%	258,849,910	63.95%
8.	Adjustment for timing <sup>1</sup>	8,652,781	2.17%	11,607,423	2.87%
9.	Actuarially determined contribution: (3) + (7) + (8)	<u>\$412,859,675</u>	<u>103.37%</u>	<u>\$324,207,699</u>	<u>80.10%</u>
10.	Projected employer contributions	90,860,529	22.75%	82,979,021	20.50%
11	Projected member contributions	46,070,089	11.54%	46,684,136	11.53%
12	Total expected contributions: (10) + (11)	136,930,618	34.29%	129,663,157	32.03%
13	Shortfall: (9) – (12)	275,929,057	69.09%	194,544,533	48.06%
14	Projected payroll	\$399,386,941		\$404,775,714	

<sup>&</sup>lt;sup>1</sup> Actuarially determined contributions are assumed to be paid on a monthly basis.

## Reconciliation of actuarially determined contribution

The chart below details the changes in the actuarially determined contribution from the prior valuation to the current year's valuation.

# Reconciliation of Actuarially Determined Contribution from October 1, 2018 to October 1, 2019

	Amount	% of Payroll
Actuarially Determined Contribution as of October 1, 2018	\$324,207,699	80.10%
- Effect of open amortization period	-6,947,016	-1.72%
- Effect of lowering the investment return assumption from 7% to 4%	81,731,387	20.19%
- Effect of contributions less than actuarially determined contribution	16,350,162	4.04%
- Effect of investment loss	851,117	0.21%
- Effect of gains and losses on accrued liability	-866,427	-0.21%
- Net effect of other changes, including composition and number of members	<u>-2,467,247</u>	<u>-0.61%</u>
- Total change	\$88,651,976	21.90%
Total change in percentage due to total payroll change		1.37%
Actuarially Determined Contribution as of October 1, 2019	\$412,859,675	103.37%

## **History of employer contributions**

A history of the most recent years of contributions is shown below.

History of Employer Contributions: 2001–2020

	Actuarially Determined Employer Contribution (ADEC) <sup>1</sup>	Actual Employer Contribution	_
Fiscal Year Ended September 30	Amount	Amount	Percent Contributed
2001 <sup>2</sup>	\$64,179,332	\$43,387,158	68%
2002	95,186,021	50,594,531	53%
2003 <sup>2</sup>	117,124,599	51,588,235	44%
2004	108,358,399	54,084,454	50%
2005 <sup>2</sup>	120,184,848	51,542,030	43%
2006 <sup>2</sup>	131,059,471	65,061,430	50%
2007	137,797,268	60,778,382	44%
2008 <sup>2</sup>	138,488,871	75,871,146	55%
2009 <sup>2</sup>	147,490,851	80,177,004	54%
2010 <sup>2</sup>	157,817,709	77,004,630	49%
2011 <sup>2</sup>	162,841,336	80,849,762	50%
2012	178,644,349	66,677,155	37%
2013 <sup>2</sup>	172,439,842	64,431,322	37%
2014	189,715,251	68,298,617	36%
2015	200,089,791	72,287,934	36%
2016	247,158,137	86,346,838	35%
2017	250,574,023	84,802,335	34%
2018	267,743,116	96,747,868	36%
2019	277,523,563	106,184,026	38%
2020	365,803,372	Not yet available	Not yet available

<sup>&</sup>lt;sup>1</sup>The ADEC is the actuarially determined contributions, net of projected member contributions.

<sup>&</sup>lt;sup>2</sup> Estimated based on prior year's actuarial valuation.

#### Risk

Since the actuarial valuation results are dependent on a given set of assumptions and data as of a specific date, there is a risk that emerging results may differ significantly as actual experience differs from the assumptions.

For the past several years, we have provided sensitivity and scenario projections every year on the impact of investment returns, lower employment levels, changes in contribution requirements and plan design including potential benefit reductions. These risk assessments and projections are important for the Board because:

- the System's assets are quickly diminishing as benefit and expense outflow is far greater than contribution and investment income,
- they provide the Board with possible recommendations to the Governor and the Legislature on potential changes in the plan of benefits and additional contributions required for the System to remain solvent in the short-term and long-term, and
- the outlook for financial markets, future employment level and the economic activity in the US Virgin Islands is uncertain due to the current COVID-19 crisis.

Because the projected insolvency of the System is in the very near future unless a comprehensive pension reform is implemented, the System is less sensitive to the various risks discussed below. Some examples of risks that may affect the System include:

- Investment Risk (the risk that returns will be different than expected)
  - If the System earned a 0% return on assets for all future years, the System is still projected to be insolvent during the same fiscal year but about 5 months earlier.
  - The market value rate of return over the last 20 years has ranged from a low of -10.23% to a high of 17.55%.
- Longevity Risk (the risk that mortality experience will be different than expected)
  - The actuarial valuation includes an expectation of future improvement in life expectancy. Emerging plan experience that does not match these expectations will result in either an increase or decrease in the actuarially determined contribution.
- Employment Level and Contribution Risk (the risk that actual contributions and employment levels will be than expected)
  - Due to the uncertainty of passing any comprehensive pension reform legislation that will avert the System's projected insolvency within the next few years, there is a risk that employees will continue to leave the System, particularly Tier 2 employees who may elect to leave and receive a refund of their employee contributions before becoming vested. This provides added pressure to the System's negative cash flow since the System will need cash to pay out these refunds and also results in lower contributions to the System until the Central Government and/or other employers in the System are able to replace those employees.

Demographic Risk (the risk that participant experience will be different than assumed)

Examples of this risk include:

- Actual retirements occurring earlier or later than assumed. The value of retirement plan benefits is sensitive to the rate of benefit
  accruals and any early retirement subsidies that apply. While it is difficult to quantify the impact of potential experience, earlier
  retirements would generally result in higher costs for your plan.
- More or less active participant turnover than assumed.
- Actual Experience Over the Last 20 years and Implications for the Future

Past experience can help demonstrate the sensitivity of key results to the Plan's actual experience. Over the past 20 years:

- The Plan's funding policy requires payment of the ADEC. As indicated in this report, the amounts contributed have been <u>significantly</u> <u>less</u> than the ADEC (see Section 2: History of Employer Contributions) for at least the past 20 years. As a result, the ADEC has continuously increased over the years and have increased from 35% of pay in 2007 to 91.6% of pay as of October 1, 2019.
- The historical and continuing shortfall in the contributions to the System has resulted in increasing negative cash flow, declining assets, increasing unfunded actuarial liabilities and as noted above, projected insolvency, if nothing else is done.
- Maturity Measures

As pension plans mature, the cash need to fulfill benefit obligations will increase over time. For the prior year, benefits paid and expenses were \$130.9 million more than contributions received.

## **Exhibit A: Table of Plan Coverage**

Year Ended September 30

Category	2019	2018	Change From Prior Year
Active members in valuation:			
- Number	8,736	9,368	-6.7%
- Average age	46.9	46.8	0.1
- Average years of credited service	14.5	14.5	0.0
- Total payroll	\$399,386,941	\$404,775,714	-1.3%
- Average payroll	\$45,717	\$43,208	5.8%
- Total active vested members	5,475	5,933	-7.7%
Retired members:			
- Number in pay status	8,605	8,547	0.7%
- Average age	71.5	71.1	0.4
- Average semi-monthly benefit	\$1,236	\$1,223	1.1%
Beneficiaries:			
- Number in pay status	156	155	0.6%
- Average age	79.3	78.7	0.6
- Average semi-monthly benefit	\$462	\$470	-1.7%

## Exhibit B: Members in Active Service as of September 30, 2019 by Age, Years of Credited Service, and Average Covered Payroll

_	Years of Credited Service									
Age	Total	Less than 5	5-9	10-14	15 - 19	20 - 24	25 - 29	30 - 34	35 - 39	40 & over
Under 25	215	212	3							
	\$36,958	\$36,998	\$34,100							
25 - 29	654	517	131	6						
	38,885	38,727	39,283	\$43,795						
30 - 34	744	358	216	165	5					
	41,575	40,224	42,480	43,035	\$50,987					
35 - 39	939	296	161	338	137	7				
	44,122	41,647	43,533	45,725	45,937	\$49,495				
40 - 44	1,040	206	118	253	304	149	10			
	46,443	43,523	41,905	46,597	48,327	49,324	\$56,055			
45 - 49	1,360	206	107	261	248	376	156	6		
	47,330	42,566	42,477	43,426	47,311	51,604	53,261	\$45,869		
50 - 54	1,426	165	85	195	211	306	321	121	22	
	48,599	43,202	41,604	44,486	47,455	49,182	54,276	52,002	53,894	
55 - 59	1,263	176	63	195	169	184	208	137	119	12
	47,382	43,068	46,924	41,871	42,623	48,375	51,837	54,033	51,966	55,765
60 - 64	737	100	77	104	83	110	87	69	63	44
	46,263	42,887	42,781	41,178	40,883	47,522	48,869	52,186	54,977	52,125
65 - 69	235	24	20	60	27	32	18	25	13	16
	49,481	48,723	49,545	44,614	43,077	52,642	51,376	54,272	56,075	58,290
70 & over	121	16	4	24	9	23	10	10	8	17
	49,892	44,112	65,000	38,266	42,265	47,949	52,550	64,974	43,243	67,549
Unknown	2	2								
	36,118	36,118								
Total	8,736	2,278	985	1,601	1,193	1,187	810	368	225	89
	\$45,717	\$40,945	\$42,599	\$44,134	\$46,208	\$49,759	\$52,810	\$53,199	\$52,925	\$56,670

# **Exhibit C: Summary Statement of Income and Expenses on a Market Value Basis**

	Year Ended September 30, 2019		Year En September	
Net assets at market value at the beginning of the year		\$768,820,663		\$845,470,493
Contribution income:				
- Employer contributions	\$106,183,907		\$96,747,868	
- Employee contributions	<u>49,035,132</u>		<u>44,481,827</u>	
Total contribution income		\$155,219,039		\$141,229,695
Other income		\$4,820,140		\$7,880,224
Investment income:				
- Interest, dividends and other income	\$21,789,773		\$18,297,337	
- Asset appreciation	19,068,157		37,034,990	
- Less investment fees	<u>-696,240</u>		<u>-1,255,128</u>	
Net investment income		<u>\$40,161,690</u>		<u>\$54,077,199</u>
Total income available for benefits		\$200,200,869		\$203,187,118
Less benefit payments and administrative expenses:				
- Benefits paid to members	-\$263,330,368		-\$253,918,529	
- Refunds of employee contributions	-12,408,254		-11,412,633	
- Administrative expenses	<u>-15,162,645</u>		<u>-14,505,786</u>	
Total benefit payments an administrative expenses		<u>-\$290,901,267</u>		<u>-\$279,836,948</u>
Change in reserve for future benefits		-\$90,700,398		-\$76,649,830
Net assets at market value at the end of the year		\$678,120,265		\$768,820,663

## Exhibit D: Development of the Fund through September 30, 2019

Year Ended September 30	Employer Contributions	Employee Contributions	Other Income	Net Investment Return¹	Admin. Expenses	Benefit Payments	Actuarial Value of Assets at Year-End <sup>3</sup>
2010	\$77,004,630	\$40,107,669	\$0	\$62,251,642	\$13,609,415	\$194,685,196	\$1,506,004,610
2011	80,849,762	42,997,146	0	40,829,900	14,440,676	207,314,151	1,448,926,591
2012	66,677,155	37,727,063	$2,239,690^2$	23,046,297	18,481,417	233,096,472	1,327,038,907
2013	64,431,322	34,090,376	-783,854 <sup>2</sup>	72,583,326	19,581,770	240,564,834	1,237,213,473
2014	68,298,617	34,020,107	3,573,611	77,187,305	18,494,773	247,069,503	1,154,728,837
2015	72,287,934	36,245,015	1,161,300	-6,869,8602	16,401,721	250,110,255	991,041,251
2016	86,346,838	41,459,511	1,599,307	70,993,934	15,267,630	259,011,168	917,162,043
2017	84,802,335	47,925,193	2,641,472	67,401,361	14,997,033	259,464,878	845,470,493
2018	96,747,868	44,481,827	7,880,224	54,077,199	14,505,786	265,331,162	768,820,663
2019	106,183,907	49,035,132	4,820,140	40,161,690	15,162,645	275,738,622	678,120,265

<sup>&</sup>lt;sup>1</sup> Net of investment fees

<sup>&</sup>lt;sup>2</sup> Includes an adjustment due to restatement from draft financial statements

<sup>&</sup>lt;sup>3</sup> Effective in 2015, the actuarial value of assets is equal to market value of assets

## **Exhibit E: Definition of Pension Terms**

The following list defines certain technical terms for the convenience of the reader:

Actuarial Accrued Liability for Actives:	The equivalent of the accumulated normal costs allocated to the years before the valuation date.
Actuarial Accrued Liability for Pensioners and Beneficiaries:	Actuarial Present Value of lifetime benefits to existing pensioners and beneficiaries. This sum takes account of life expectancies appropriate to the ages of the annuitants and the interest that the sum is expected to earn before it is entirely paid out in benefits.
Actuarial Cost Method:	A procedure allocating the Actuarial Present Value of Future Benefits to various time periods; a method used to determine the Normal Cost and the Actuarial Accrued Liability that are used to determine the actuarially determined contribution.
Actuarial Gain or Loss:	A measure of the difference between actual experience and that expected based upon a set of Actuarial Assumptions, during the period between two Actuarial Valuation dates. To the extent that actual experience differs from that assumed, Actuarial Accrued Liabilities emerge which may be the same as forecasted, or may be larger or smaller than projected. Actuarial gains are due to favorable experience, e.g., assets earn more than projected, salary increases are less than assumed, members retire later than assumed, etc. Favorable experience means actual results produce actuarial liabilities not as large as projected by the actuarial assumptions. On the other hand, actuarial losses are the result of unfavorable experience, i.e., actual results yield actuarial liabilities that are larger than projected.
Actuarially Equivalent:	Of equal Actuarial Present Value, determined as of a given date and based on a given set of Actuarial Assumptions.
Actuarial Present Value (APV):	The value of an amount or series of amounts payable or receivable at various times, determined as of a given date by the application of a particular set of Actuarial Assumptions. Each such amount or series of amounts is:
	Adjusted for the probable financial effect of certain intervening events (such as changes in compensation levels, marital status, etc.)
	Multiplied by the probability of the occurrence of an event (such as survival, death, disability, withdrawal, etc.) on which the payment is conditioned, and
	Discounted according to an assumed rate (or rates) of return to reflect the time value of money.

Actuarial Present Value of Future Benefits:	The Actuarial Present Value of benefit amounts expected to be paid at various future times under a particular set of Actuarial Assumptions, taking into account such items as the effect of advancement in age, anticipated future compensation, and future service credits. The Actuarial Present Value of Future Benefits includes the liabilities for active members, retired members, beneficiaries receiving benefits, and inactive members entitled to either a refund of member contributions or a future retirement benefit. Expressed another way, it is the value that would have to be invested on the valuation date so that the amount invested plus investment earnings would provide sufficient assets to pay all projected benefits and expenses when due.
Actuarial Valuation:	The determination, as of a valuation date, of the Normal Cost, Actuarial Accrued Liability, Actuarial Value of Assets, and related Actuarial Present Values for a plan, as well as Actuarially Determined Contributions.
Actuarial Value of Assets (AVA):	The value of the Plan's assets as of a given date, used by the actuary for valuation purposes. This may be the market or fair value of plan assets, but commonly plans use a smoothed value in order to reduce the year-to-year volatility of calculated results, such as the funded ratio and the Actuarially Determined Contribution.
Actuarially Determined:	Values that have been determined utilizing the principles of actuarial science. An actuarially determined value is derived by application of the appropriate actuarial assumptions to specified values determined by provisions of the Plan.
Actuarially Determined Contribution (ADC):	The periodic required contributions, expressed as a dollar amount or a percentage of covered plan compensation, determined under the Plan's funding policy. The ADC consists of the Normal Cost and the Amortization Payment.
Amortization Method:	A method for determining the Amortization Payment. The most common methods used are level dollar and level percentage of payroll. Under the Level Dollar method, the Amortization Payment is one of a stream of payments, all equal, whose Actuarial Present Value is equal to the Unfunded Actuarial Accrued Liability. Under the Level Percentage of Pay method, the Amortization Payment is one of a stream of increasing payments, whose Actuarial Present Value is equal to the Unfunded Actuarial Accrued Liability. Under the Level Percentage of Pay method, the stream of payments increases at the assumed rate at which total covered payroll of all active members will increase.
Amortization Payment:	The portion of the pension plan contribution, or ADC, that is intended to pay off the Unfunded Actuarial Accrued Liability.

Assumptions or Actuarial Assumptions:	The estimates upon which the cost of the Plan is calculated, including:
	<u>Investment return</u> - the rate of investment yield that the Plan will earn over the long-term future;
	Mortality rates - the rate or probability of death at a given age for employees and pensioners;
	Retirement rates - the rate or probability of retirement at a given age or service;
	<u>Disability rates</u> - the rate or probability of disability retirement at a given age;
	<u>Withdrawal rates</u> - the rate or probability at which employees of various ages are expected to leave employment for reasons other than death, disability, or retirement;
	<u>Salary increase rates</u> - the rates of salary increase due to inflation, real wage growth and merit and promotion increases.
Closed Amortization Period:	A specific number of years that is counted down by one each year, and therefore declines to zero with the passage of time. For example, if the amortization period is initially set at 20 years, it is 19 years at the end of one year, 18 years at the end of two years, etc. See Open Amortization Period.
Decrements:	Those causes/events due to which a member's status (active-inactive-retiree-beneficiary) changes, that is: death, retirement, disability, or withdrawal.
Defined Benefit Plan:	A retirement plan in which benefits are defined by a formula based on the member's compensation, age and/or years of service.
Defined Contribution Plan:	A retirement plan, such as a 401(k) plan, a 403(b) plan, or a 457 plan, in which the contributions to the plan are assigned to an account for each member, the plan's earnings are allocated to each account, and each member's benefits are a direct function of the account balance.
Employer Normal Cost:	The portion of the Normal Cost to be paid by the employer. This is equal to the Normal Cost less expected member contributions.
Experience Study:	A periodic review and analysis of the actual experience of the Plan that may lead to a revision of one or more actuarial assumptions. Actual rates of decrement and salary increases are compared to the actuarially assumed values and modified based on recommendations from the Actuary.
Funded Ratio:	The ratio of the Actuarial Value of Assets (AVA) to the Actuarial Accrued Liability (AAL). Plans sometimes also calculate a market funded ratio, using the Market Value of Assets (MVA), rather than the AVA.

GASB 67 and GASB 68:	Governmental Accounting Standards Board (GASB) Statements No. 67 and No. 68. These are the governmental accounting standards that set the accounting rules for public retirement systems and the employers that sponsor or contribute to them. Statement No. 68 sets the accounting rules for the employers that sponsor or contribute to public retirement systems, while Statement No. 67 sets the rules for the systems themselves.
Investment Return:	The rate of earnings of the Plan from its investments, including interest, dividends and capital gain and loss adjustments, computed as a percentage of the average value of the fund. For actuarial purposes, the investment return often reflects a smoothing of the capital gains and losses to avoid significant swings in the value of assets from one year to the next.
Net Pension Liability (NPL):	The Net Pension Liability is equal to the Total Pension Liability minus the Plan Fiduciary Net Position.
Normal Cost:	The portion of the Actuarial Present Value of Future Benefits and expenses allocated to a valuation year by the Actuarial Cost Method. Any payment with respect to an Unfunded Actuarial Accrued Liability is not part of the Normal Cost (see Amortization Payment). For pension plan benefits that are provided in part by employee contributions, Normal Cost refers to the total of member contributions and employer Normal Cost unless otherwise specifically stated.
Open Amortization Period:	An open amortization period is one which is used to determine the Amortization Payment but which does not change over time. If the initial period is set as 30 years, the same 30-year period is used in each future year in determining the Amortization Period.
Plan Fiduciary Net Position:	Market value of assets.
Total Pension Liability (TPL):	The actuarial accrued liability under the entry age normal cost method and based on the blended discount rate as described in GASB 67 and 68.
Unfunded Actuarial Accrued Liability:	The excess of the Actuarial Accrued Liability over the Actuarial Value of Assets. This value may be negative, in which case it may be expressed as a negative Unfunded Actuarial Accrued Liability, also called the Funding Surplus or an Overfunded Actuarial Accrued Liability.
Valuation Date or Actuarial Valuation Date:	The date as of which the value of assets is determined and as of which the Actuarial Present Value of Future Benefits is determined. The expected benefits to be paid in the future are discounted to this date.

# Section 4: Actuarial Valuation Basis

## **Exhibit I: Actuarial Assumptions, Actuarial Cost Method and Models**

Rationale for Assumptions	The assumptions and methods used in this valuation are based on the results of the Actuarial Experience Study as of September 30, 2015, with the net investment return assumption updated for the October 1, 2019 valuation. All assumptions were approved by the Board of Trustees. Current data is reviewed in conjunction with each annual valuation. Assumption changes are listed at the end of this exhibit.
Net Investment Return:	4.00%
	The net investment return assumption is an estimate derived from historical data, current and recent market expectations, and professional judgment. As part of the analysis, a building block approach was used that reflects inflation expectations and anticipated risk premiums for each of the portfolio's asset classes as well as the System's target asset allocation over the System's expected horizon period.
Salary Increases:	3.25% per year
Mortality Rates:	Healthy: 110% of the RP-2014 Blue Collar Employee and Healthy Annuitant Mortality Tables with generational projection from 2015 using Scale MP-2015
	Disabled: 125% of the RP-2014 Disabled Annuitant Mortality Table with generational projection from 2015 using Scale MP-2015
	The underlying tables with the generational projection to the ages of members as of the measurement date reasonably reflect the mortality experience of the System as of the measurement date. These mortality tables were then adjusted to future years using the generational projection to reflect future mortality improvement between the measurement date and those years.

### **Termination Rates Before Retirement:**

	Rate (%)					
	Mor	tality <sup>1</sup>	Disability		Withdrawal <sup>2</sup>	
Age	Male	Female	Regular	Public Safety	Regular and Public Safety	
20	0.06	0.02	0.03	0.05	3.97	
25	0.07	0.02	0.03	0.05	3.86	
30	0.06	0.03	0.03	0.05	3.61	
35	0.07	0.04	0.03	0.06	3.14	
40	0.09	0.05	0.05	0.09	2.58	
45	0.14	0.08	0.09	0.18	1.99	
50	0.24	0.14	0.20	0.40	1.88	
55	0.40	0.21	0.43	0.85	0.47	

0.87

1.74

0.67

60

0.30

No withdrawal and disability rates assumed for judges and legislature members.

0.05

<sup>&</sup>lt;sup>1</sup> Mortality rates shown for base table.

 $<sup>^{2}</sup>$  Withdrawal rates do not apply at or beyond early retirement age.

<b>Retirement Rates</b>	for Active
Participants:	

Retirement Rates for Regular Members (%)				Retirement Rates for Regular Members (%)		
Age	<30 Years of Service	>=30 Years of Service	Age	<30 Years of Service	>=30 Years of Service	
50-59	3	15	66	7	25	
60-61	10	20	67-68	7	15	
62-63	10	35	69-70	15	50	
64	10	25	71 & older	100	100	
65	20	25				

#### Retirement Rates for Public Safety Members (%)

Age	Rate	Age	Rate
<50 with at least 20 years of service	10	55 - 59	10
50 - 51	5	60	40
52	15	61 - 64	20
53 - 54	5	65 & older	100

Judges: 100% at earlier of age 50 with at least 20 years of service or age 70 with at least six years of

service.

Legislature: 100% at earlier of any age with at least 20 years of service or age 60 with at least six years of

service.

Retirement Rates for Inactive Vested Participants:

65

**Unknown Data for Members:** 

Same as those exhibited by members with similar known characteristics. If not specified, members are assumed to be male.

Adjustment to Inactive Vested Data:	Service information for inactive vested participants was determined based on dates of hire and termination, if available. If not available, inactive vested participants were assumed to have ten years of service as of the valuation date. Vested benefit amounts were estimated based on participant's salary and assumed service. If salary is unknown, salary is assumed to be the same as that for individuals with similar characteristics and known
	salary.
Percent Married:	80%
Age of Spouse:	Females three years younger than males
Benefit Election:	All members are assumed to elect the single life annuity form of payment
Administrative Expenses:	\$14,000,000, payable monthly for the year beginning October 1, 2019
Actuarial Value of Assets:	At market value
Actuarial Cost Method:	Entry Age Normal Actuarial Cost Method. Entry Age is the age at the time the participant commenced employment. Normal Cost and Actuarial Accrued Liability are calculated on an individual basis and are allocated as a level percent of salary with Normal Cost determined as if the current benefit accrual rate of the participant's job category and tier of benefits had always been in effect.
Models:	Segal valuation results are based on proprietary actuarial modeling software. The actuarial valuation models generate a comprehensive set of liability and cost calculations that are presented to meet regulatory, legislative and client requirements. Deterministic cost projections are based on a proprietary forecasting model. Our Actuarial Technology and Systems unit, comprised of both actuaries and programmers, is responsible for the initial development and maintenance of these models. The models have a modular structure that allows for a high degree of accuracy, flexibility and user control. The client team programs the assumptions and the plan provisions, validates the models, and reviews test lives and results, under the supervision of the responsible actuary.
Justification for Change in Actuarial Assumptions:	Due to the short-term horizon of GERS, the need to liquidate assets over the coming years and the expectations for investment returns over the next 5 years based on GERS's dynamic asset allocation policy, the investment return assumption for the funding valuation was lowered from 7% to 4%, effective with this valuation, as approved by the Board.

#### **Exhibit II: Summary of Plan Provisions**

This exhibit summarizes the major provisions of the Plan included in the valuation. It is not intended to be, nor should it be interpreted as, a complete statement of all plan provisions.

Plan Year:	October 1 thro	October 1 through September 30		
Plan Status:	Ongoing	Ongoing		
Service Pension:				
Regular Employees				
Tier 1	Eligibility	60 with 10 years of service or any age with 30 years of service		
	Amount	2.5% of Final Average Salary¹ per year of service up to 100%		
Tier 2	Eligibility	65 with 10 years of service		
	Amount	1.75% of Career Average Salary <sup>1</sup> per year of service up to 100%		
Public Safety Employees				
Tier 1	Eligibility	55 with 10 years of service or any age with 20 years of service		
	Amount	3.0% of Final Average Salary <sup>1</sup> per year of service up to 90%		
Tier 2	Eligibility	60 with 10 years of service or age 58 with 25 years of service		
	Amount	1.75% of Career Average Salary <sup>1</sup> per year of service under 20 years and 2.10% of Career Average Salary <sup>1</sup> per year of service for service greater than or equal to 20 years, up to 90%		
Legislature <sup>2</sup>				
Tier 1	Eligibility	50 with 6 years of service or any age with 20 years of service		
	Amount	2.5% of highest compensation for years 1-6		
		<ul><li>3.0% of highest compensation for years 7-12</li><li>4.0% of highest compensation for years above 12, up to a maximum of 75%</li></ul>		
Tier 2	Eligibility	50 with 6 years of service or any age with 20 years of service		
	Amount	3.5% of highest compensation for years 1-6		
		4.0% of highest compensation for years 7-12 4.5% of highest compensation for years 13-20		
		5.0% of highest compensation for years above 20, up to a maximum of 100%		

<sup>&</sup>lt;sup>1</sup> Final Average Salary for Regular and Public Safety Employees is based on the average of the highest annual salary up to a maximum of \$65,000 for any five years in the last 10 years. Career Average Salary is also limited to a maximum of \$65,000 for each year of service.



<sup>&</sup>lt;sup>2</sup> Annual compensation for Legislature is limited to a maximum of \$85,000.

Judges		
	Eligibility	50 with 6 years of service
	Amount	5% of highest compensation per year of service up to 100%
Early Retirement:		
Regular Employees		
Tier 1	Eligibility	50 with 10 years of service
	Amount	Service Pension reduced 3.9% per year less than age 60
Tier 2	Eligibility	60 with 10 years of service
	Amount	Service Pension reduced 3.9% per year less than age 65
Public Safety Employees		
Tier 1	Eligibility	50 with 10 years of service
	Amount	Service Pension reduced 3.9% per year less than age 55
Tier 2	Eligibility	55 with 10 years of service
	Amount	Service Pension reduced 3.9% per year less than age 60
Disability:		
Duty Connected Disability	Eligibility	Total and permanent disability as a result of performance of duty
	Amount	Tier 1: 75% of salary (not to exceed \$65,000) less workers compensation Tier 2: 52.5% of salary (not to exceed \$65,000) less workers compensation
Non-Duty Connected	Eligibility	9 years of service and total and permanent disability
Disability	Amount	Tier 1: 2.0% of Final Average Salary¹ per year of service up to 60%, 20% minimum Tier 2: 1.4% of Final Average Salary¹ per year of service up to 42%, 14% minimum
Vesting:	Eligibility	10 years of service and leave contributions in System
	Amount	Service pension accrued at termination
Severance Benefit:	Amount	Refund of contributions with 4% annual interest, if no other benefits payable.

<sup>&</sup>lt;sup>1</sup> Final Average Salary for Regular and Public Safety Employees is based on the average of the highest annual salary up to a maximum of \$65,000 for any five years in the last 10 years. Career Average Salary is also limited to a maximum of \$65,000 for each year of service.



Post-Retirement COLA:			
Disabled pensioners	1% of the original retirement benefit each year up to age 60, 1.5% thereafter.		
Pensioners and Survivor annuitants	None		
Pre-Retirement Death Benefits:			
Duty Connected Death	Eligibility Death in service as a result of performance of duty  Amount Tier 1: Annuity of 40% of salary in effect on date of death to widow plus 10% of salary for each child up to age 18 to a maximum family benefit of 60% of salary. If no widow, 10% of salary is payable on behalf of each child under age 18 to a maximum family benefit of 50%. If no widow or children, each dependent parent is entitled to 25% of salary.  Tier 2: Annuity of 28% of salary in effect on date of death to widow plus 7% of salary for each child up to age 18 to a maximum family benefit of 42% of salary. If no widow, 7% of salary is payable on behalf of each child under age 18 to a maximum family benefit of 35%. If no widow or children, each dependent parent is entitled to 17.5% of salary.		
Non-Duty Connected Death	Eligibility Death in service  Amount Accumulated contributions of deceased member to designated beneficiary.  Tier 1: If, at the time of death, the member was eligible for a service or early retirement annuity, the surviving spouse, if any, can elect a 100% survivor annuity based on the benefit which would have been payable to the member had he/she retired the date before he/she died.		
Post-Retirement Death Benefits:	Lump-sum Benefit Lump sum payment equal to the excess of the sum of contributions plus annual salary at retirement (maximum \$10,000) over the total of benefits paid  Husband and Wife If married, pension benefits are paid in the form of a joint and survivor annuity unless this form is rejected by the participant and spouse. If not rejected, the benefit amount otherwise payable is reduced to reflect the joint and survivor coverage. If rejected, or if not married, benefits are payable for the life of the employee, or in any other available optional form elected by the employee in an actuarially equivalent amount.		
Optional Forms of Benefits:	50% or 100% joint-and-survivor annuity		
Changes in Plan Provisions:	There have been no changes in plan provisions since the last valuation.		

#### **Exhibit III: Contribution Rates**

<b>Employer Contribution Rates</b>	23.5% of payroll, effective January 1, 2020
	20.5% of payroll, effective January 1, 2015
<b>Employee Contribution Rates</b>	Percent of payroll effective January 1, 2017
Tier 1	
Regular Employees	11%
Public Safety Employees	13%
Legislature	12%
Judges	15%
Tier 2	
Regular Employees	11.5%
Public Safety Employees	13.625%
Legislature	14%
Judges	15%

#### **Exhibit 1: Net Pension Liability**

The components of the net pension liability at September 30, 2019 were as follows:

Total pension liability	\$5,992,768,058
Plan fiduciary net position	678,120,265
Net pension liability	5,314,647,793
Plan fiduciary net position as a percentage of the total pension liability	11.32%

Actuarial assumptions. The total pension liability was determined by an actuarial valuation as of September 30, 2019, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.50%

Salary increases 3.25%, including inflation

Investment rate of return 2.67%, net of pension plan investment expense, including inflation

Mortality rates for healthy lives are based on 110% of the RP-2014 Blue Collar Healthy Annuitant and Employee Mortality Tables with generational projection from 2015 using Scale MP-2015. Mortality rates for disabled lives are based on 125% of the RP-2014 Disabled Retiree Mortality Table with generational projection from 2015 using Scale MP-2015.

The demographic assumptions are the same as the assumptions used in the October 1, 2019 funding valuation and are based on the results of an actuarial experience study for the period October 1, 2011 through September 30, 2015.

The expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of September 30, 2019 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return <sup>1</sup>
Domestic equity	9%	6.23%
Fixed income	60%	0.98%
Real estate	10%	4.33%
Cash	12%	0.48%
Private equity (Alternatives)	9%	10.23%
Total	100%	

<sup>&</sup>lt;sup>1</sup>Real rates of return are net of inflation.

Discount rate: The discount rate used to measure the total pension liability was 2.67% as of September 30, 2019 and 4.25% as of September 30, 2018. The projection of cash flows used to determine the discount rate assumed plan member contributions will be made at the current contribution rate. Based on those assumptions, the pension plan's fiduciary net position was not projected to be available to make all projected future benefit payments of current plan members. Therefore, the expected rate of return on pension plan investments of 4.0% was applied to all periods of projected benefit payments that are covered by projected assets. For periods where projected future benefit payments are not covered by projected assets, the yield on a 20-year AA Municipal Bond Index was applied. As of September 30, 2019, that rate was 2.66%.

Note, the discount rate to measure the total pension liability as of September 30, 2018 was developed using the same method as described above except the expected rate of return of 7.0% was applied to those periods where projected benefit payments were covered by projected assets and a 20-Year AA Municipal Bond Index of 4.18% as of September 30, 2018 was applied to those periods where projected benefit payments were not covered by projected assets. Projected employer contributions that are intended to fund the service costs of future plan members and their beneficiaries are excluded, as are projected employee contributions from future plan members.

Sensitivity of the net pension liability to changes in the discount rate. The following presents the net pension liability, calculated using the discount rate of 2.67%, as well as what the net pension liability would be if it were calculated using a discount rate that is one-percentage-point lower (1.67%) or one-percentage-point higher (3.67%) than the current rate:

	1% Decrease (1.67%)	Current Discount (2.67%)	1% Increase (3.67%)
Net pension liability	\$6,166,350,490	\$5,314,647,793	\$4,616,574,981

#### **Exhibit 2: Schedule of Changes in Net Pension Liability**

	2019	2018	2017
Total pension liability			
- Service cost	\$76,814,792	\$89,233,179	\$101,716,941
- Interest	207,423,206	193,824,703	176,503,962
- Change of benefit terms	0	0	0
- Differences between expected and actual experience	-2,954,116	2,839,939	25,049,512
- Changes of assumptions	1,045,622,246	-304,877,189	-361,658,766
- Benefit payments, including refunds of employee contributions	-275,738,622	-265,331,162	-259,464,878
Net change in total pension liability	\$1,051,167,506	-\$284,310,530	-\$317,853,229
Total pension liability – beginning	4,941,600,552	5,225,911,082	5,543,764,311
Total pension liability – ending (a)	\$5,992,768,058	\$4,941,600,552	\$5,225,911,082
Plan fiduciary net position			
- Contributions – employer	\$106,183,907	\$96,747,868	\$84,802,335
- Contributions – employee	49,035,132	44,481,827	47,925,193
- Net investment income	40,161,690	54,077,199	67,401,362
- Benefit payments, including refunds of employee contributions	-275,738,622	-265,331,162	-259,464,878
- Administrative expense	-15,162,645	-14,505,786	-14,997,033
- Other	4,820,140	7,880,224	2,641,471
Net change in plan fiduciary net position	-\$90,700,398	-\$76,649,830	-\$71,691,550
Plan fiduciary net position – beginning	768,820,663	845,470,493	917,162,043
Plan fiduciary net position – ending (b)	\$678,120,265	\$768,820,663	\$845,470,493
Net pension liability – ending (a) – (b)	\$5,314,647,793	\$4,172,779,889	\$4,380,440,589
Plan fiduciary net position as a percentage of the total pension liability	11.32%	15.56%	16.18%
Covered employee payroll	\$399,386,941	\$404,775,714	\$393,771,228
Net pension liability as percentage of covered employee payroll	1,330.70%	1,030.89%	1,112.43%

### **Exhibit 2: Schedule of Changes in Net Pension Liability (continued)**

	2016	2015	2014
Total pension liability			
- Service cost	\$87,734,650	\$69,262,969	\$65,274,936
- Interest	192,803,756	184,451,782	191,113,749
- Change of benefit terms	-48,588,579	0	-40,421,809
- Differences between expected and actual experience	76,689,946	98,193,233	35,917,905
- Changes of assumptions	431,433,618	731,994,972	241,527,329
- Benefit payments, including refunds of employee contributions	-259,011,168	-250,110,255	-247,069,503
Net change in total pension liability	\$481,062,223	\$833,792,701	\$246,342,607
Total pension liability – beginning	5,062,702,088	4,228,909,387	3,982,566,780
Total pension liability – ending (a)	\$5,543,764,311	\$5,062,702,088	\$4,228,909,387
Plan fiduciary net position			
- Contributions – employer	\$86,346,597	\$72,287,934	\$68,298,617
- Contributions – employee	41,459,511	36,245,015	34,020,107
- Net investment income	70,993,934	4,967,602	60,326,921
- Benefit payments, including refunds of employee contributions	-259,011,168	-250,110,255	-247,069,503
- Administrative expense	-15,267,630	-16,401,722	-18,867,491
- Other	1,599,548	1,161,301	3,573,611
Net change in plan fiduciary net position	-\$73,879,208	-\$151,850,124	-\$99,717,738
Plan fiduciary net position – beginning	991,041,251	1,142,891,375	1,242,609,113
Plan fiduciary net position – ending (b)	\$917,162,043	\$991,041,251	\$1,142,891,375
Net pension liability – ending (a) – (b)	\$4,626,602,268	\$4,071,660,837	\$3,086,018,012
Plan fiduciary net position as a percentage of the total pension liability	16.54%	19.58%	27.03%
Covered employee payroll	\$368,023,518	\$355,603,653	\$370,131,865
Net pension liability as percentage of covered employee payroll	1,257.15%	1,145.00%	833.76%

#### **Notes to Schedule:**

#### Benefit changes:

In the year ended September 30, 2016, there were changes to the eligibility and benefit amounts for Tier 2 Regular and Public Safety Employees for Service and Early pensions reflected in this valuation. The plan of benefits, including those changes, are described in detail in Section 4 of the report.

#### Change of Assumptions:

In the year ended September 30, 2014, amounts reported as changes in assumptions resulted from a decrease in the discount rate used to measure the total pension liability from 4.87% as of September 30, 2013 to 4.42% as of September 30, 2014.

In the year ended September 30, 2015, amounts reported as changes in assumptions resulted from a decrease in the discount rate used to measure the total pension liability from 4.42% as of September 30, 2014 to 3.84% as of September 30, 2015 and several changes in assumptions based on the actuarial experience study as of September 30, 2015 adopted by the Board effective September 30, 2015. The changes include changes to the long-term expected rate of return, salary scale, inflation, the mortality assumption for healthy and disabled lives including the provision for future mortality improvement, retirement ages for active members and pre-retirement decrement rates for turnover and disability.

In the year ended September 30, 2016, amounts reported as changes in assumptions resulted from a decrease in the discount rate used to measure the total pension liability from 3.84% as of September 30, 2015 to 3.20% as of September 30, 2016.

In the year ended September 30, 2017, amounts reported as changes in assumptions resulted from an increase in the discount rate and to measure the total pension liability from 3.20% as of September 30, 2016 to 3.74% as of September 30, 2017.

In the year ended September 30, 2018, amounts reported as changes in assumptions resulted from an increase in the discount rate and to measure the total pension liability from 3.74% as of September 30, 2017 to 4.25% as of September 30, 2018.

In the year ended September 30, 2019, amounts reported as changes in assumptions resulted from a decrease in the discount rate and to measure the total pension liability from 4.25% as of September 30, 2018 to 2.67% as of September 30, 2019. The expected rate of return for funding valuation was changed from 7.00% to 4.00%.

# **Exhibit 3: Schedule of Employer Contributions**

Year Ended September 30	Actuarially Determined Employer Contributions (ADEC)	Contributions in Relation to the ADEC	Contribution Deficiency (Excess)	Covered-Employee Payroll	Contributions as a Percentage of Covered Employee Payroll
2010¹	\$157,817,709	\$77,004,630	\$80,813,079	\$458,154,309	16.81%
2011 <sup>1</sup>	162,841,336	80,849,762	81,991,574	440,026,457	18.37%
2012	178,644,349	66,677,155	111,967,194	403,473,988	16.53%
2013¹	172,439,842	64,431,322	108,008,520	381,012,309	16.91%
2014	189,715,251	68,298,617	121,416,634	370,131,865	18.45%
2015	200,089,791	72,287,934	127,801,857	355,603,653	20.33%
2016	247,158,137	86,346,838	160,811,299	368,023,518	23.46%
2017	250,574,023	84,802,335	165,771,688	393,771,228	21.54%
2018	267,743,116	96,747,868	170,995,248	401,071,344	24.12%
2019	277,523,563	106,183,907	171,339,656	404,775,714	26.23%

<sup>&</sup>lt;sup>1</sup>Estimated based on prior year's actuarial valuation.

#### Notes to Schedule:

#### Methods, assumptions and models used:

Valuation date	Actuarially determined contribution are calculated as of October 1	
Actuarial cost method	Entry age Normal Cost Method determined as a level percent of salary	
Amortization method	Level dollar	
Amortization period	20 years open amortization	
Asset valuation method	Market value	
Model	The blended discount rate used for calculating total pension liability is based on a model developed by our Actuarial Technology and Systems unit, comprised of both actuaries and programmers. The model allows the client team, under the supervision of the responsible actuary, control over the entry of future expected contribution income, benefit payments and administrative expenses. The projection of fiduciary net position and the discounting of benefits is part of the model.	

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